

2011 / 2012 Service Delivery and Budget Implementation Plans

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Monthly Projections of Revenue to be Collected per Source

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**Detailed Capital Works Programme** 



epartment:	Office of the Mu	ınicipal Mana	ger			<u> </u>				
IDP Ref No.	National KPA	Division / Programmes	Strategic Objective	Mearurable Output	Performance Measure (KPI)	Annual Target	Q1 ending 30 Sep	Q2 ending 31 Dec	Q3 ending 31 Mar	Q4 ending 30 Jun
	Good Governance and Public Participation	IGR	To ensure good intergovernmental relations in the affairs of the Municipality	Attend Mayor's Forum meetings as per legislative prescripts	No. of Mayor's Forum meetings attended	4	1	1	1	
				Attend MM Forum meetings as per legislative prescripts	No. of MM Forum meetings held	10	3	2	3	
				Attend cluster meetings as per Callendar of scheduled meetings	No. of Cluster meetings held	12	3	3	3	
		IDP	To facilitate and lead the strategic planning process	Produce a credible IDP	Date of adoption of Draft IDP	31-Mar			31-Mar	
					Date of adoption of final	30-Jun				30-Ju
		Internal Audit	To provide reasonable assurance on the adequacy and effectiveness of risk management	Implementation of a Risk Management Strategy	Date of submission of Risk Assessment Report	30-Sep	30-Sep			

			Date of submission of Risk Based Annual Audit Plan	31-Dec		31-Dec		
			Date of submission of Three-Year Strategic Rolling Plan	30-Jun				30-Jun
	I .	Implement a Risk Based Audit Plan	No. of Audit Reports submitted	4	1	1	1	1
Performance Management	To transform the Municipality into a performance driven organisation	Review and implement the OPMS	Date of sumbission of SDBIPs	30-Jun				30-Jun
			No. of Municipal Performance Reports submitted	4	1	1	1	1
		Review and implement the IPMS	No. of Performance agreements reviewed	5				5
			No. of S57 employee appraisals assisted with	5			5	

Quarte	rly Projections	s For Service Deliv	very Targets and o	ther Performance Ind	icators					
Depart	ment: Infrastr	ucture and Planni	ing							
IDP Ref No.	National KPA	Division / Programmes	Strategic Objective	Mearurable Output	Performance Measure (KPI)	Annual Target	Q1 ending 30 Sep	Q2 ending 31 Dec	Q3 ending 31 Mar	Q4 ending 30 Jun
	Basic Service Delivery and Infrastructure Development	Technical Services	To contribute towards improvement of universal access to basic services by 2017	Rehabilitate access roads and streets	No. of kilometres	30klm	10klm	5klm	5klm	10klm
				Construct the Gwanovuka Road	No. of kilometres					
				Purchase of slasher mower	No. of slasher mowers purchased	1	1			
				Construct staff change rooms	Date of completion	30-Jun				30-Jun
				Upgrade of Impendle Taxi Rank	Date of completion	30-Sep	30-Sep			
					No. of hall / creche buildings completed	5	3	1		1
				Build new creches	No. of new creches	5		2		3
				municipal buildings	Date of completion of the Building Maintanace Plan	30-Jun				30-Jun
				and plant are operational	Date of completion of the Operations and Maintanace Plan	30-Jun				30-Jun
			To provide electricity to communities		Date of completion of the project	30-Jun				30-Jun

		Electrification of Swampu / Compenstation / Mudipini	Date of completion of the project	30-Jun				30-Jun
		Maintenance of refuse site	No. of Reports	4-Jan	1	1	1	1-Jan
	To maintain the cemetery		Date of completion of repairs	31-Dec		31-Dec		
		Completion of houses for community memebers	No. of houses in Ward 2	250	62	62	62	64
			No. of houses in Ward 3	250	62	62	62	64
			No. of houses in Ward 4	250	62	62	62	64
			No. of houses in the Village	100	25	25	25	25
			No. of houses in Nzinga	50	12	12	13	13
			No. of houses in "Clearance Construction"	50		16	17	17

		Development Ma		elivery Targets and oth egies						
IDP Ref No.	National KPA	Division / Programmes	Strategic Objective	Mearurable Output	Performance Measure (KPI)	Annual Target	Q1 ending 30 Sep	Q2 ending 31 Dec	Q3 ending 31 Mar	Q4 ending 30 Jun
	Spatial Development	Town and Regional Planning	To provide town and regional	Apply for grant funding	No. of applications submitted	2		1		1
			planning support to all inits in the ILM	Source funding for alignment of the Spatial Development Framework with relevant strategic plans	Amount sourced	R35 000		R35 000		
				Promote sustainable Land Use Management (LUMS)	No. of LUMS approved by Council	4	1	1	1	1
				Initiate rural LUMS guidelines	Date of approval by Council	31-Dec		31-Dec		
				Provide inputs on development applacations	No. of inputs					
						12	4	4	4	4

## Quarterly Projections For Service Delivery Targets and other Performance Indicators Department: Local Economic Development Strategies

IDP Ref No.	National KPA	Division / Programmes	Strategic Objective	Mearurable Output	Performance Measure (KPI)	Annual Target	Q1 ending 30 Sep	Q2 ending 31 Dec	Q3 ending 31 Mar	Q4 ending 30 Jun
	Local Economic development	LED	To promote local economic development in the Impendle Municipality	·	No. of business plans submitted	8	2	2	2	2
				Plan Facilitate the	Date submitted to Council Date of commencement of construction of the Centre	31-Dec 30-Jun		31-Dec		30-Jun
				construction of Phase 1 of the Impendle Mill Project Source funding for the	Date of commencement of construction of Phase 1 Amount sourced				31-Mar	R4.9 mln
				Impendle Mill Project						

Depa	rtment: Corpora	te Services								
IDP Ref No.	National KPA	Division / Programmes	Strategic Objective	Mearurable Output	Performance Measure (KPI)	Annual Target	Q1 ending 30 Sep	Q2 ending 31 Dec	Q3 ending 31 Mar	Q4 ending 30 Jun
NO.	Good Governance and Community Participation	Community Services	To contribute towards the achievement of universal access to social services by 2017	Submit reports on the functioning of the Thusong Service Centre	No. of Reports	4	1	1	1	-
				Implement programmes for students and adults through Library Services	No. of Library promotions conducted	2		1		:
				Safeguard municipal buildings	Montly Reports	12	3	3	3	:
				Development & Implementation of Arts, Culture and Music Programme Implementation Plan	No. of Implementation Plans prepared	1		1		
					No. of Implementation Plans implemented	1			1	
				Preparation and Hosting of Mayoral Games in preparation for Annual KZN Salga Games	No. of teams participating in the Mayoral Games	1	1			
					No. of marathons held					:
					No. of X-Mas & Easter Tournaments		1			:

			Administer logistics for ILM participants in KZN SALGA Games	No. of schedules developed for logistics for KZN SALGA Games		1			
				No. of Logistics Schedules for KZN SALGA Games implemented				1	
			Set up a Sports Council	Date of establishment	31-Aug		31-Aug		
Institutional development and transformation	Human Resources	To implement the organisational structure	Staff migrated into placement positions	Date of completion	31-Mar			31-Mar	
			Section 57 positions filled	No. of S57 posts filled	1		1		
			Critical posts filled (other than S57 posts)	No of critical posts filled	5	5			
		To review HR Policies	Review HR Policies	No. of policies reviewed	10		10		
		To finalise the job evaluation process	Complete job evaluation process	Date of completion	30-Jun				30-Jun
		To promote employee wellness	Employment of Emplyee Assistance Practitioner	Date of employment	30-Jun				30-Jun
		To develop skills of emplyees	Implemented Workplace Skills Plan	Date implemented	30-Jun				30-Jun
		To achieve employment equity	Submit Employment Equity Reports	No. of reports submitted					
	Administrative Support Services	To improve the standard of administrative and auxilliary support	Adopt reviewed Standing Rules	Date adopted	31-Dec		31-Dec		
			Council Calendar adopted	Date adopted	30-Nov		30-Nov		
			Hold meetings as per Calendar	No. of meetings held	96	24	24	24	24

ера	rtment: Fina	ncial Services								
IDP Ref No.	National KPA	Division / Programmes	Strategic Objective	Mearurable Output	Performance Measure (KPI)	Annual Target	Q1 ending 30 Sep	Q2 ending 31 Dec	Q3 ending 31 Mar	Q4 ending 30 Jun
140.	Financial viability and management	Expenditure Control	To improve expenditure control	-	Montly reconciliations	12	3	3	3	3
				Payment of creditors	Days		Within 30 days		Within 30 days	Within 30 days
				Compliance with monhly and annual returns	% compliance	100%	100%	100%	100%	100%
		Supply Chain Management	To improve the procurement system	Reduced number of days to place an order	No. of days	3/order	3/order	3/order	3/order	3/order
				Improved specifications for ordering and tender processes	No. of training sessions	4	1	1	1	1
				Reduced dumping of unused and unwanted assets	% reduction	20%	20%	20%	20%	20%
				Improved module for recording stock on hand	Date improved	31-Dec		31-Dec		
				Record keeping of stores transferred to user departments	No. of recordings	12	3	3	3	3
				Reconcilliation of stock on hand and physical stock	No. of reconcilliations	1				1

Budgetting and	To improve the	Budget / IDP Process Plan		30-Jun				30-Jun
Reporting	budgeting and reporting processes	adhered to	fully implemented					
	reporting processes							
		Hold Consultative Forums	No. of Forums held	3				3
		Submission of all monthly and quarterly returns	% compliance	100%	100%	100%	100%	100%
		AFSs submitted on time	Date of submission	30-Aug	30-Aug			
		Rectify and finalise outstanding matters of emphasis from 2009 / 10	Date fianlised	30-Aug	30-Aug			
		Fixed Asset Register reconcilled with General Ledger	% reconcilled	100%	100%	100%	100%	100%
		Reduced balance	No. of payments	2		1		1
Income Control	To improve income control	Amount billed / invoiced to customers	% services renderred that are billed	100%	100%	100%	100%	100%
		Cash collected from	No. of days outstanding	Within 30				
		customers		days	days	days	days	days
		Debt coverage ratio	Ratio	1:01	1:01	1:01	1:01	1:01
		Outstanding service debtors to revenue	%	0%	0%	0%	0%	0%
		Cost coverage ratio	Ratio	1:01	1:01	1:01	1:01	1:01